

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.
Go to www.irs.gov/Form990 for instructions and the latest information.

A For the 2019 calendar year, or tax year beginning **APR 1, 2019** and ending **MAR 31, 2020**

B Check if applicable: <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Final return/terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	C Name of organization MADISON ALEXANDER COOPER AND MARTHA ROANE COOPER FOUNDATION Doing business as Number and street (or P.O. box if mail is not delivered to street address) Room/suite 1801 AUSTIN AVE. City or town, state or province, country, and ZIP or foreign postal code WACO, TX 76701 F Name and address of principal officer: FELICIA GOODMAN SAME AS C ABOVE	D Employer identification number 74-1272389 E Telephone number 254-754-0315 G Gross receipts \$ 9,561,204. H(a) Is this a group return for subordinates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No H(b) Are all subordinates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list. (see instructions) H(c) Group exemption number ▶
I Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) () ◀ (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527		
J Website: ▶ WWW.COOPERFDN.ORG		
K Form of organization: <input type="checkbox"/> Corporation <input checked="" type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other ▶		
L Year of formation: 1943		M State of legal domicile: TX

Part I Summary

1	Briefly describe the organization's mission or most significant activities: GRANT MAKING TO NON PROFIT ORGANIZATIONS		
2	Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.		
3	Number of voting members of the governing body (Part VI, line 1a)	3	7
4	Number of independent voting members of the governing body (Part VI, line 1b)	4	7
5	Total number of individuals employed in calendar year 2019 (Part V, line 2a)	5	2
6	Total number of volunteers (estimate if necessary)	6	0
7a	Total unrelated business revenue from Part VIII, column (C), line 12	7a	0.
7b	Net unrelated business taxable income from Form 990-T, line 39	7b	0.
8	Contributions and grants (Part VIII, line 1h)	Prior Year 4,781.	Current Year 1,409.
9	Program service revenue (Part VIII, line 2g)	0.	0.
10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	3,541,275.	2,958,677.
11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	22,630.	19,363.
12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	3,568,686.	2,979,449.
13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)	1,886,360.	1,409,529.
14	Benefits paid to or for members (Part IX, column (A), line 4)	0.	0.
15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	169,576.	174,138.
16a	Professional fundraising fees (Part IX, column (A), line 11e)	0.	0.
b	Total fundraising expenses (Part IX, column (D), line 25) ▶ 0.		
17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	372,489.	331,228.
18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	2,428,425.	1,914,895.
19	Revenue less expenses. Subtract line 18 from line 12	1,140,261.	1,064,554.
20	Total assets (Part X, line 16)	Beginning of Current Year 70,849,105.	End of Year 66,588,570.
21	Total liabilities (Part X, line 26)	1,895,678.	1,440,602.
22	Net assets or fund balances. Subtract line 21 from line 20	68,953,427.	65,147,968.

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	Signature of officer FELICIA GOODMAN, EXECUTIVE DIRECTOR Type or print name and title	Date _____			
Paid Preparer Use Only	Print/Type preparer's name NANCY A. LIVINGSTON	Preparer's signature NANCY A. LIVINGSTON	Date 11/16/20	Check if self-employed <input type="checkbox"/>	PTIN P00044678
	Firm's name ▶ JAYNES, REITMEIER, BOYD & THERRELL, P.C.	Firm's EIN ▶ 74-2533381			
	Firm's address ▶ 5400 BOSQUE BLVD STE 600 WACO, TX 76710-4459		Phone no. (254) 776-4190		

May the IRS discuss this return with the preparer shown above? (see instructions) Yes No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III

1 Briefly describe the organization's mission:
**TO MAKE WACO, TX A BETTER OR MORE DESIRABLE CITY IN WHICH TO LIVE,
WHICH IS ACCOMPLISHED BY GIVING GRANTS TO LOCAL NONPROFIT
ORGANIZATIONS.**

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? Yes No
If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes No
If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses \$ 1,098,026. including grants of \$ 967,507.) (Revenue \$)
ONE OF THE FOUR FOCUS AREAS OF THE MADISON ALEXANDER COOPER AND MARTHA ROANE COOPER FOUNDATION IS COMMUNITY BUILDING AND SOCIAL SERVICES IN THE WACO AREA. DURING THE FISCAL YEAR, GRANTS WERE MADE FOR THE FOLLOWING COMMUNITY BUILDING AND SOCIAL SERVICES: 1. PURCHASE OF ITEMS FOR CLIENT SUPPORT AND WELL BEING ALONG WITH HVAC UNITS 2. LEGAL SERVICES FOR IMMIGRANT SURVIVORS OF CRIME 3. SUPPORT FOR AN OUTREACH PROGRAM FOR PREVENTATIVE CARE OF PETS 4. EXPANDING CASE MANAGEMENT PROGRAM 5. PURCHASE AND RENOVATION OF A NEW FACILITY 6. DEVELOPING CAPACITY WITHIN THE ORGANIZATION 7. ENGAGEMENT WITH PROPERTY OWNERS TO SPLIT RENOVATION COSTS FOR THE FACADES OF THEIR BUILDINGS WITHIN EMERGENT DISTRICTS 8. SUPPORT FOR DUES OF THE FORWARD CITIES MEMBERSHIP 9. REPLACEMENT OF APPLIANCES 10. NEW PARKING LOT 11. SUPPORT FOR

4b (Code:) (Expenses \$ 84,232. including grants of \$ 74,220.) (Revenue \$)
ANOTHER FOCUS AREA FOR THE FOUNDATION IS ARTS, CULTURE, AND RECREATION. DURING THE FISCAL YEAR, THE FOUNDATION MADE GRANTS FOR THE FOLLOWING PURPOSES: 1. PURCHASE OF A BUILDING THAT WILL PROVIDE SPACE AND INFRASTRUCTURE 2. SUPPORT OF AN ART PRENTICESHIP PROGRAM 3. ANIMAL SCULPTURE FOR THE ZOO 4. UPGRADES TO RENTAL EQUIPMENT AND SPACE 5. REPLACEMENT OF SIMULATOR AND NEW SEATING FOR EVENTS 6. SUPPORT FOR THE DORRIS MILLER MEMORIAL 7. SOCIAL MEDIA CAMPAIGN TO INCREASE AUDIENCE AND ENGAGEMENT.

4c (Code:) (Expenses \$ 96,348. including grants of \$ 84,895.) (Revenue \$)
ANOTHER FOCUS AREA FOR THE FOUNDATION IS EDUCATION. DURING THE FISCAL YEAR, THE FOUNDATION MADE GRANTS FOR THE FOLLOWING PURPOSES: 1. SUPPORT FOR A SUMMER PROGRAM WITH THE PURPOSE OF DEVELOPING NUMERICAL FLUENCY FOR CHILDREN AGES 4-6 2. PROVIDING DUES FOR THE TEXAS EDUCATION GRANTMAKERS ADVOCACY CONSORTIUM 3. ADDITION OF INSTRUCTION RESOURCES AND SUPPORT FOR THE MELA PROGRAM 4. ESTABLISHING A PROGRAM ENCOURAGING PARENT PARTICIPATION 5. PURCHASE OF BACKPACKS

4d Other program services (Describe on Schedule O.)
(Expenses \$ 321,073. including grants of \$ 282,908.) (Revenue \$)

4e Total program service expenses **1,599,679.**

MADISON ALEXANDER COOPER AND
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Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	X	
2 Is the organization required to complete <i>Schedule B, Schedule of Contributors?</i>		X
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>		X
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>		X
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>		X
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>		X
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>		X
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>		X
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>		X
10 Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If "Yes," complete Schedule D, Part V</i>	X	
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i>	X	
b Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>		X
c Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>		X
d Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>		X
e Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i>		X
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	X	
12a Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i>	X	
b Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i>		X
13 Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>		X
14a Did the organization maintain an office, employees, or agents outside of the United States?		X
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i>		X
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>		X
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i>		X
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i>		X
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>		X
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>		X
20a Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>		X
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?		
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	X	

MADISON ALEXANDER COOPER AND
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Part IV Checklist of Required Schedules (continued)

	Yes	No
22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>		X
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>		X
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i>		X
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		
c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?		
d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?		
25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>		X
b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>		X
26 Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i>		X
27 Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>		X
28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions, for applicable filing thresholds, conditions, and exceptions):		
a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If "Yes," complete Schedule L, Part IV</i>	X	
b A family member of any individual described in line 28a? <i>If "Yes," complete Schedule L, Part IV</i>	X	
c A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? <i>If "Yes," complete Schedule L, Part IV</i>		X
29 Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>		X
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>		X
31 Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>		X
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>		X
33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>		X
34 Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i>	X	
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?		X
b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>		
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>		X
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>		X
38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	X	

Note: All Form 990 filers are required to complete Schedule O

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

	Yes	No
1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable		
b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable		
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?		

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Part V Statements Regarding Other IRS Filings and Tax Compliance *(continued)*

		Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return		
	2a 2		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	X	
Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?		X
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?		X
b	If "Yes," enter the name of the foreign country See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		X
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		
7	Organizations that may receive deductible contributions under section 170(c).		
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?		X
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?		X
d	If "Yes," indicate the number of Forms 8282 filed during the year		
	7d		
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?		
9	Sponsoring organizations maintaining donor advised funds.		
a	Did the sponsoring organization make any taxable distributions under section 4966?		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		
10	Section 501(c)(7) organizations. Enter:		
a	Initiation fees and capital contributions included on Part VIII, line 12	10a	
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b	
11	Section 501(c)(12) organizations. Enter:		
a	Gross income from members or shareholders	11a	
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)	11b	
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a	
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b	
13	Section 501(c)(29) qualified nonprofit health insurance issuers.		
a	Is the organization licensed to issue qualified health plans in more than one state? Note: See the instructions for additional information the organization must report on Schedule O.	13a	
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b	
c	Enter the amount of reserves on hand	13c	
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a	X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b	
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N.	15	X
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.	16	X

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Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

Section A. Governing Body and Management

		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.		
1b	Enter the number of voting members included on line 1a, above, who are independent		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	X	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?		X
6	Did the organization have members or stockholders?		X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?		X
7b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		
8a	a The governing body?	X	
8b	b Each committee with authority to act on behalf of the governing body?	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O		X

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?		X
10b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	X	
11b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.		
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	X	
12b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	X	
12c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	X	
13	Did the organization have a written whistleblower policy?	X	
14	Did the organization have a written document retention and destruction policy?	X	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
15a	a The organization's CEO, Executive Director, or top management official	X	
15b	b Other officers or key employees of the organization	X	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).		
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?		X
16b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?		

Section C. Disclosure

- 17** List the states with which a copy of this Form 990 is required to be filed **NONE**
- 18** Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
 Own website Another's website Upon request Other (explain on Schedule O)
- 19** Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
- 20** State the name, address, and telephone number of the person who possesses the organization's books and records **THE ORGANIZATION - 254-754-0315
1801 AUSTIN AVE., WACO, TX 76701**

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) MICHAEL MORRISON TRUSTEE	1.50	X					0.	0.	0.	
(2) DR. ROLAND GOERTZ CHAIRMAN	2.00	X		X			0.	0.	0.	
(3) VIRGINIA DUPUY TRUSTEE	1.50	X					0.	0.	0.	
(4) SHARON SHIELDS SECRETARY/TREASURER	2.00	X		X			0.	0.	0.	
(5) DAVID LACY VICE CHAIR	1.50	X		X			0.	0.	0.	
(6) WILLIAM NESBITT TRUSTEE	1.50	X					0.	0.	0.	
(7) DALE FISSELER TRUSTEE	1.50	X					0.	0.	0.	
(8) FELICIA CHASE GOODMAN EXECUTIVE DIRECTOR	40.00			X			114,700.	0.	0.	

**MADISON ALEXANDER COOPER AND
MARTHA ROANE COOPER FOUNDATION**

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
1b Subtotal							114,700.	0.	0.	
c Total from continuation sheets to Part VII, Section A							0.	0.	0.	
d Total (add lines 1b and 1c)							114,700.	0.	0.	

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization 1

	Yes	No
3 Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>		X
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>		X
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
NONE		

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization 0

MADISON ALEXANDER COOPER AND
MARTHA ROANE COOPER FOUNDATION

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

			(A)	(B)	(C)	(D)	
			Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under sections 512 - 514	
Contributions, Gifts, Grants and Other Similar Amounts	1 a Federated campaigns	1a					
	b Membership dues	1b					
	c Fundraising events	1c					
	d Related organizations	1d					
	e Government grants (contributions)	1e					
	f All other contributions, gifts, grants, and similar amounts not included above ...	1f	1,409.				
	g Noncash contributions included in lines 1a-1f	1g	\$				
	h Total. Add lines 1a-1f			1,409.			
Program Service Revenue	2 a _____	Business Code					
	b _____						
	c _____						
	d _____						
	e _____						
	f All other program service revenue						
	g Total. Add lines 2a-2f						
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts)		1,257,604.			1,257,604.	
	4 Income from investment of tax-exempt bond proceeds						
	5 Royalties		7,081.			7,081.	
	6 a Gross rents	6a	(i) Real	14,192.			
			(ii) Personal				
	b Less: rental expenses ...	6b	1,910.				
	c Rental income or (loss)	6c	12,282.				
	d Net rental income or (loss)			12,282.		12,282.	
	7 a Gross amount from sales of assets other than inventory	7a	(i) Securities	8,280,918.			
			(ii) Other				
	b Less: cost or other basis and sales expenses	7b	6,579,845.				
	c Gain or (loss)	7c	1,701,073.				
d Net gain or (loss)			1,701,073.		1,701,073.		
8 a Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c). See Part IV, line 18	8a						
b Less: direct expenses	8b						
c Net income or (loss) from fundraising events							
9 a Gross income from gaming activities. See Part IV, line 19	9a						
b Less: direct expenses	9b						
c Net income or (loss) from gaming activities							
10 a Gross sales of inventory, less returns and allowances	10a						
b Less: cost of goods sold	10b						
c Net income or (loss) from sales of inventory							
Miscellaneous Revenue	11 a _____	Business Code					
	b _____						
	c _____						
	d All other revenue						
	e Total. Add lines 11a-11d						
12 Total revenue. See instructions			2,979,449.	0.	0.	2,978,040.	

MADISON ALEXANDER COOPER AND
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Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 ...	1,409,529.	1,409,529.		
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	116,312.	81,418.	34,894.	
6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	45,451.	39,904.	5,547.	
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)				
9 Other employee benefits				
10 Payroll taxes	12,375.	9,281.	3,094.	
11 Fees for services (nonemployees):				
a Management				
b Legal				
c Accounting	22,195.		22,195.	
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees				
g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch O.)				
12 Advertising and promotion				
13 Office expenses	451.		451.	
14 Information technology	9,475.	7,106.	2,369.	
15 Royalties				
16 Occupancy				
17 Travel	19,528.	19,528.		
18 Payments of travel or entertainment expenses for any federal, state, or local public officials ...				
19 Conferences, conventions, and meetings				
20 Interest	180,469.		180,469.	
21 Payments to affiliates				
22 Depreciation, depletion, and amortization				
23 Insurance	28,780.		28,780.	
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a REAL ESTATE TAX ON MINE	25,147.		25,147.	
b ADMINISTRATIVE EXPENSES	11,544.	8,658.	2,886.	
c UTILITIES	10,931.	8,199.	2,732.	
d OTHER COMMUNITY SUPPORT	10,239.	10,239.		
e All other expenses	12,469.	5,817.	6,652.	
25 Total functional expenses. Add lines 1 through 24e	1,914,895.	1,599,679.	315,216.	0.
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720)				

MADISON ALEXANDER COOPER AND
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Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X

		(A)		(B)		
		Beginning of year		End of year		
Assets	1 Cash - non-interest-bearing		1			
	2 Savings and temporary cash investments	3,536,712.	2	2,075,500.		
	3 Pledges and grants receivable, net		3			
	4 Accounts receivable, net		4			
	5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		5			
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6			
	7 Notes and loans receivable, net		7			
	8 Inventories for sale or use		8			
	9 Prepaid expenses and deferred charges		9			
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 856,511.				
	b Less: accumulated depreciation	10b 692,455.	184,641.	10c	164,056.	
	11 Investments - publicly traded securities	66,978,923.	11	64,162,243.		
	12 Investments - other securities. See Part IV, line 11		12			
	13 Investments - program-related. See Part IV, line 11		13			
	14 Intangible assets		14			
	15 Other assets. See Part IV, line 11	148,829.	15	186,771.		
16 Total assets. Add lines 1 through 15 (must equal line 33)	70,849,105.	16	66,588,570.			
Liabilities	17 Accounts payable and accrued expenses	1,117.	17	2,060.		
	18 Grants payable	1,894,561.	18	1,438,542.		
	19 Deferred revenue		19			
	20 Tax-exempt bond liabilities		20			
	21 Escrow or custodial account liability. Complete Part IV of Schedule D		21			
	22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		22			
	23 Secured mortgages and notes payable to unrelated third parties		23			
	24 Unsecured notes and loans payable to unrelated third parties		24			
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D		25			
	26 Total liabilities. Add lines 17 through 25	1,895,678.	26	1,440,602.		
Net Assets or Fund Balances	Organizations that follow FASB ASC 958, check here <input checked="" type="checkbox"/> and complete lines 27, 28, 32, and 33.					
	27 Net assets without donor restrictions		27	165,096.		
	28 Net assets with donor restrictions	68,953,427.	28	64,982,872.		
	Organizations that do not follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 29 through 33.					
	29 Capital stock or trust principal, or current funds		29			
	30 Paid-in or capital surplus, or land, building, or equipment fund		30			
	31 Retained earnings, endowment, accumulated income, or other funds		31			
	32 Total net assets or fund balances	68,953,427.	32	65,147,968.		
33 Total liabilities and net assets/fund balances	70,849,105.	33	66,588,570.			

Form 990 (2019)

MADISON ALEXANDER COOPER AND
MARTHA ROANE COOPER FOUNDATION

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	2,979,449.
2	Total expenses (must equal Part IX, column (A), line 25)	2	1,914,895.
3	Revenue less expenses. Subtract line 2 from line 1	3	1,064,554.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	68,953,427.
5	Net unrealized gains (losses) on investments	5	-4,870,013.
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain on Schedule O)	9	0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	65,147,968.

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

		Yes	No
1	Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? _____ If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		X
b	Were the organization's financial statements audited by an independent accountant? _____ If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: <input checked="" type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	X	
c	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? _____ If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.	X	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? _____		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits _____		

SCHEDULE A
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.
▶ Attach to Form 990 or Form 990-EZ.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

Name of the organization **MADISON ALEXANDER COOPER AND MARTHA ROANE COOPER FOUNDATION** Employer identification number **74-1272389**

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i)**.
- 2 A school described in **section 170(b)(1)(A)(ii)**. (Attach Schedule E (Form 990 or 990-EZ).)
- 3 A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii)**.
- 4 A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii)**. Enter the hospital's name, city, and state: _____
- 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv)**. (Complete Part II.)
- 6 A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v)**.
- 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 8 A community trust described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 9 An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: _____
- 10 An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2)**. (Complete Part III.)
- 11 An organization organized and operated exclusively to test for public safety. See **section 509(a)(4)**.
- 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2)**. See **section 509(a)(3)**. Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
 - a **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
 - b **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
 - c **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
 - d **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
 - e Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
 - f Enter the number of supported organizations 1
 - g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
SEE SCHEDULE O	74-1646989	10	X		1,409,529.	
Total					1,409,529.	0.

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge ...						
4 Total. Add lines 1 through 3						
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 Public support. Subtract line 5 from line 4.						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
7 Amounts from line 4						
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources ...						
9 Net income from unrelated business activities, whether or not the business is regularly carried on ...						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
11 Total support. Add lines 7 through 10						
12 Gross receipts from related activities, etc. (see instructions)					12	
13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here						<input type="checkbox"/>

Section C. Computation of Public Support Percentage

14 Public support percentage for 2019 (line 6, column (f) divided by line 11, column (f))	14	%
15 Public support percentage from 2018 Schedule A, Part II, line 14	15	%
16a 33 1/3% support test - 2019. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
b 33 1/3% support test - 2018. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
17a 10% -facts-and-circumstances test - 2019. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
b 10% -facts-and-circumstances test - 2018. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions		<input type="checkbox"/>

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						

14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**

Section C. Computation of Public Support Percentage

15 Public support percentage for 2019 (line 8, column (f), divided by line 13, column (f))	15	%
16 Public support percentage from 2018 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2019 (line 10c, column (f), divided by line 13, column (f))	17	%
18 Investment income percentage from 2018 Schedule A, Part III, line 17	18	%

19a 33 1/3% support tests - 2019. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

b 33 1/3% support tests - 2018. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>		X
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>		X
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer (b) and (c) below.</i>		X
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>		
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>		
4a Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.</i>		X
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>		
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>		
5a Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>		X
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
c Substitutions only. Was the substitution the result of an event beyond the organization's control?		
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>		X
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		X
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		X
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>		X
b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>		X
c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>		X
10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer 10b below.</i>		X
b Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>		

Part IV Supporting Organizations (continued)

	Yes	No
11 Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?		X
b A family member of a person described in (a) above?		X
c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.		X

Section B. Type I Supporting Organizations

	Yes	No
1 Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.		
1	X	
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.		
2	X	

Section C. Type II Supporting Organizations

	Yes	No
1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).		
1		

Section D. All Type III Supporting Organizations

	Yes	No
1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
1		
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).		
2		
3 By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.		
3		

Section E. Type III Functionally Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).		
a <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.		
b <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.		
c <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions).		
2 Activities Test. Answer (a) and (b) below.		
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.		
2a		
b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.		
2b		
3 Parent of Supported Organizations. Answer (a) and (b) below.		
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.		
3a		
b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.		
3b		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

- 1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3.	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8	

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):		
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (explain in detail in Part VI):		
2	Acquisition indebtedness applicable to non-exempt-use assets	2	
3	Subtract line 2 from line 1d.	3	
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by .035.	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	

Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1.	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3.	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6	
7	<input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions	Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	
4 Amounts paid to acquire exempt-use assets	
5 Qualified set-aside amounts (prior IRS approval required)	
6 Other distributions (describe in Part VI). See instructions.	
7 Total annual distributions. Add lines 1 through 6.	
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions.	
9 Distributable amount for 2019 from Section C, line 6	
10 Line 8 amount divided by line 9 amount	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2019	(iii) Distributable Amount for 2019
1 Distributable amount for 2019 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2019 (reasonable cause required- explain in Part VI). See instructions.			
3 Excess distributions carryover, if any, to 2019			
a From 2014			
b From 2015			
c From 2016			
d From 2017			
e From 2018			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2019 distributable amount			
i Carryover from 2014 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4 Distributions for 2019 from Section D, line 7: \$			
a Applied to underdistributions of prior years			
b Applied to 2019 distributable amount			
c Remainder. Subtract lines 4a and 4b from 4.			
5 Remaining underdistributions for years prior to 2019, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI . See instructions.			
6 Remaining underdistributions for 2019. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI . See instructions.			
7 Excess distributions carryover to 2020. Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2015			
b Excess from 2016			
c Excess from 2017			
d Excess from 2018			
e Excess from 2019			

Part VI **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

PART IV, SECTION A, LINE 1

SEE SCHEDULE O FOR DETAILED EXPLANATION

PART IV, SECTION B, LINE 2

SEE SCHEDULE O FOR DETAILED EXPLANATION

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

Name of the organization MADISON ALEXANDER COOPER AND MARTHA ROANE COOPER FOUNDATION Employer identification number 74-1272389

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

Table with 3 columns: Question, (a) Donor advised funds, (b) Funds and other accounts. Rows include total number at end of year, aggregate values, and questions about property control and private benefit.

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

Form with multiple sections: Purpose(s) of conservation easements, table for lines 2a-2d, and questions 3-9 regarding monitoring, expenses, and reporting.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

Form with questions 1a, 1b, and 2 regarding reporting of art and historical treasures.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

- 3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply):
- a Public exhibition
 - b Scholarly research
 - c Preservation for future generations
 - d Loan or exchange program
 - e Other _____
- 4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? Yes No
- b If "Yes," explain the arrangement in Part XIII and complete the following table:
- | | Amount |
|---------------------------------|--------|
| c Beginning balance | 1c |
| d Additions during the year | 1d |
| e Distributions during the year | 1e |
| f Ending balance | 1f |
- 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes No
- b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII

Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	68,953,427.	65,244,330.	61,176,342.	55,454,073.	56,545,844.
b Contributions	1,050.	4,781.	625.	3,630.	650.
c Net investment earnings, gains, and losses	-2,070,532.	5,960,078.	4,856,787.	5,743,338.	-990,575.
d Grants or scholarships	1,419,768.	1,894,552.	73,818.		
e Other expenditures for facilities and programs	316,566.	361,210.	715,606.	24,699.	101,846.
f Administrative expenses					
g End of year balance	65,147,611.	68,953,427.	65,244,330.	61,176,342.	55,454,073.

- 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
- a Board designated or quasi-endowment 0.00 %
 - b Permanent endowment 99.95 %
 - c Term endowment 0.06 %
- The percentages on lines 2a, 2b, and 2c should equal 100%.
- 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
- | | Yes | No |
|--|--------------------------|-------------------------------------|
| (i) Unrelated organizations | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| (ii) Related organizations | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? | <input type="checkbox"/> | <input type="checkbox"/> |
- 4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		62,500.		62,500.
b Buildings				
c Leasehold improvements				
d Equipment				
e Other		794,011.	692,455.	101,556.
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)				164,056.

Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶		

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶		

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) ▶	

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶	

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII...

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements		1	-2,069,123.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
a	Net unrealized gains (losses) on investments	2a	-4,870,013.	
b	Donated services and use of facilities	2b		
c	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII.)	2d	1,910.	
e	Add lines 2a through 2d	2e		-4,868,103.
3	Subtract line 2e from line 1	3		2,798,980.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	180,469.	
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b	4c		180,469.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5		2,979,449.

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements		1	1,736,336.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
a	Donated services and use of facilities	2a		
b	Prior year adjustments	2b		
c	Other losses	2c		
d	Other (Describe in Part XIII.)	2d	1,910.	
e	Add lines 2a through 2d	2e		1,910.
3	Subtract line 2e from line 1	3		1,734,426.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	180,469.	
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b	4c		180,469.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5		1,914,895.

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X, LINE 2:

INCOME TAXES

THE FOUNDATION IS EXEMPT FROM FEDERAL INCOME TAX UNDER THE PROVISIONS OF SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE ("IRC") IN ACCORDANCE WITH IRC REGULATIONS, THE FOUNDATION IS TAXED ON UNRELATED BUSINESS INCOME, WHICH CONSISTS OF EARNINGS FROM ACTIVITIES NOT RELATED TO THE EXEMPT PURPOSE OF THE FOUNDATION.

THE FOUNDATION RECOGNIZES THE EFFECT OF INCOME TAX POSITIONS ONLY IF THOSE POSITIONS ARE MORE LIKELY THAN NOT OF BEING SUSTAINED. RECOGNIZED INCOME TAX POSITIONS ARE MEASURED AT THE LARGEST AMOUNT THAT IS GREATER THAN 50% LIKELY OF BEING REALIZED. CHANGES IN RECOGNITION OR MEASUREMENT

Part XIII Supplemental Information (continued)

ARE REFLECTED IN THE PERIOD IN WHICH THE CHANGE IN JUDGMENT OCCURS. THE
FOUNDATION RECORDS INTEREST AND PENALTIES RELATED TO UNRECOGNIZED TAX
BENEFITS IN OTHER EXPENSES.

PART XI, LINE 2D - OTHER ADJUSTMENTS:

RECLASSIFICATION OF RENTAL EXPENSES 1,910.

PART XII, LINE 2D - OTHER ADJUSTMENTS:

RECLASSIFICATION OF RENTAL EXPENSES 1,910.

FORM 990, SCH D, PART V, LINE 4, INTENDED USE OF ENDOWMENT F
THE PERMANENTLY RESTRICTED FUND IS TO BE INVESTED IN PERPETUITY. THE
INCOME FROM THE MADISON ALEXANDER AND MARTHA ROANE COOPER FUND IS
EXPENDABLE FOR ANY CHARITABLE, EDUCATIONAL OR BENEVOLENT PURPOSE IN WACO,
TX OR THE SURROUNDING CENTRAL TEXAS AREA. THE INCOME FROM THE JANE
BEVILLE FUND IS TRANSFERRED TO THE TEMPORARILY RESTRICTED FUND AND IS
AVAILABLE FOR GRANTS TO CENTRAL TEXAS SENIOR MINISTRY OR OTHER NONPROFIT
ORGANIZATIONS ENGAGED IN MINISTERING TO THE SPECIAL NEEDS OF THE ELDERLY
IN WACO, TX AND THE SURROUNDING AREA. GRANTS MUST BE FOR CAPITAL
EXPENDITURES, DEVELOPMENT OF NEW OR EXPERIMENTAL PROGRAMS OR EXCEPTIONAL
OPERATING EXPENSES OF THE GRANTEES.

**SCHEDULE I
(Form 990)**

Department of the Treasury
Internal Revenue Service

**Grants and Other Assistance to Organizations,
Governments, and Individuals in the United States**
Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.
▶ Attach to Form 990.
▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2019

**Open to Public
Inspection**

Name of the organization **MADISON ALEXANDER COOPER AND
MARTHA ROANE COOPER FOUNDATION** Employer identification number
74-1272389

Part I General Information on Grants and Assistance

- 1** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? **Yes** **No**
- 2** Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
CARITAS OF WACO 300 SOUTH 5TH ST WACO, TX 76701	74-1711575	501(C)(3)	33,861.	0.			CASE MANAGEMENT PROGRAM PROVIDING EMPOWERMENT AND FINANCIAL EDUCATION CLASSES
CASA OF MCLENNAN COUNTY 1001 WASHINGTON AVE WACO, TX 76701	45-5401776	501(C)(3)	50,000.	0.			PURCHASE AND RENOVATION OF NEW CASA FACILITY - YEAR 2
CENIKOR FOUNDATION 11111 KATY FREEWAY STE 500 HOUSTON, TX 77079	76-0031861	501(C)(3)	31,000.	0.			CAPITAL IMPROVEMENTS TO WACO FACILITY
CITY OF WACO PO BOX 257 WACO, TX 76702	17-4600246	501(C)(3)	125,000.	0.			STUDIES ON AFFORDABLE HOUSING AND HOMELESSNESS
DR. PEPPER MUSEUM AND FREE ENTERPRISE INSTITUTE - 300 S. 5TH STREET - WACO, TX 76701	74-2497117	501(C)(3)	75,000.	0.			REPLACEMENT OF HVAC SYSTEM IN MUSEUM
FAMILY ABUSE CENTER P O BOX 20395 WACO, TX 76702	74-2080943	501(C)(3)	52,802.	0.			STAFF EXPANSION OF THE FINANCE DEPARTMENT

- 2** Enter total number of section 501(c)(3) and government organizations listed in the line 1 table ▶
- 3** Enter total number of other organizations listed in the line 1 table ▶

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2019)

SEE PART IV FOR COLUMN (H) DESCRIPTIONS

MADISON ALEXANDER COOPER AND
MARTHA ROANE COOPER FOUNDATION

Schedule I (Form 990)

74-1272389

Page 1

Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
FAMILY HEALTH CENTER 1600 PROVIDENCE DRIVE WACO, TX 76707	74-2867580	501(C)(3)	41,491.	0.			PROGRAMS FOR ID, PREVENTION, AND TREATMENT OF MENTAL HEALTH ISSUES
GRASSROOTS COMMUNITY DEVELOPMENT CORP - 1624 COLCORD AVE - WACO, TX 76707	74-2995407	501(C)(3)	69,292.	0.			CREATION OF A COUMMUNITY LED ACTION PLANS
GREATER WACO LEGAL SERVICES 1516 AUSTIN AVE SUITE 2 WACO, TX 76701	46-5714986	501(C)(3)	158,127.	0.			EXPANSION OF PARTNERSHIP WITH FAMILY HEALTHY CENTER
HEART OF TEXAS REGION MHMR CENTER 110 S. 12TH STREET WACO, TX 76703	74-1622958	501(C)(3)	80,000.	0.			OPERATING COSTS FOR YOUTH CRISIS RESPITE HOUSE
HEART OF TEXAS REGION MHMR CENTER 110 S. 12TH STREET WACO, TX 76703	74-1622958	501(C)(3)	45,000.	0.			THE PROVISION OF IMMEDIATE SERVICES FOR INDIVIDUALS UPON DISCHARGE FROM
HEART OF TEXAS REGION MHMR CENTER PO BOX 890 WACO, TX 76703	74-1622958	501(C)(3)	14,225.	0.			HOMELESS COALITION PROJECT PLANNING FOR YOUTH HOMELESSNESS
MCLENNAN COMMUNITY COLLEGE FOUNDATION - 1400 COLLEGE DRIVE - WACO, TX 76708	74-2550278	501(C)(3)	84,895.	0.			SUPPORT FOR DIVERSITY AND RETENTION PROGRAMS
MEALS ON WHEELS (CENTRAL TEXAS SENIOR MINISTRY) - 501 W. WACO DRIVE - WACO, TX 76707	74-1776447	501(C)(3)	20,000.	0.			EXPANSION OF ELECTRONIC MEDIA FUNDRAISING TO BUILD AWARENESS
PROSPER WACO 1516 AUSTIN AVE SUITE 2 WACO, TX 76701	46-5714986	501(C)(3)	171,250.	0.			ADDITIONAL EDUCATION AND FINANCIAL SECURITY STAFF

Schedule I (Form 990)

MADISON ALEXANDER COOPER AND
MARTHA ROANE COOPER FOUNDATION

Schedule I (Form 990)

74-1272389

Page 1

Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
PROVIDENCE FOUNDATION 6901 MEDICAL PARKWAY WACO, TX 76712	74-2683112	501(C)(3)	26,919.	0.			EVENT PROVIDING COMMUNITY-WIDE MEDICAL, DENTAL, AND VISION CARE
TEXAS SPORTS HALL OF FAME 1108 S. UNIVERSITY PARKS DR. WACO, TX 76706	74-2603242	501(C)(3)	-300.	0.			RETURNED FUNDS
THE COVE-HEART OF TEXAS, INC. PO BOX 1956 WACO, TX 76703	47-4864862	501(C)(3)	42,647.	0.			SUMMER PROGRAM FOR HOMELESS YOUTH
THE METHODIST CHILDREN'S HOME 1111 HERRING AVE WACO, TX 76708	74-1109750	501(C)(3)	113,056.	0.			CONSTRUCTION OF A PORCH AND ENTRANCE TO NEW HOME ON CAMPUS; CONVERTED TO GENERAL OPERATING GRANT
THE SALVATION ARMY OF WACO 4721 W. WACO DRIVE WACO, TX 76710	58-0660607	501(C)(3)	10,131.	0.			REPLACEMENT OF VARIOUS HOUSEHOLD ITEMS AT SALLY'S HOUSE HOMELESS SHELTER
UNITED WAY OF MCLENNAN COUNTY 1516 AUSTIN AVE SUITE 2 WACO, TX 76701	74-1189027	501(C)(3)	50,000.	0.			YEAR TWO OF STAFFING SUPPORT AND CONVERSION OF THE GRANT-MAKING TECHNOLOGY SYSTEM;
WACO FOUNDATION 1227 N VALLEY MILLS DR WACO, TX 76710	74-6054628	501(C)(3)	50,625.	0.			SUPPORT FOR THE RACE EQUITY INITIATIVE - YEAR 4
WACO HABITAT FOR HUMANITY PO BOX 2124 WACO, TX 76703	75-2130884	501(C)(3)	39,800.	0.			PURCHASE AND PREPARATION OF EIGHT LOTS TO BUILD HOMES; REMAINING BALANCE CONVERTED TO GENERAL
WACO SYMPHONY ASSOCIATION, INC. 600 AUSTIN AVENUE WACO, TX 76701	74-6062658	501(C)(3)	-480.	0.			RETURNED FUNDS

Schedule I (Form 990)

MADISON ALEXANDER COOPER AND
 MARTHA ROANE COOPER FOUNDATION

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Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
WORLD HUNGER RELIEF, INC PO BOX 890 WACO, TX 76703	74-1880456	501(C)(3)	25,430.	0.			REPAIRS TO PRIMARY FARM ROADWAY
BAYLOR UNIVERSITY ONE BEAR PLACE WACO, TX 76798	74-1159753	501(C)(3)	-59.	0.			RETURNED FUNDS
ADVOCACY CENTER FOR CRIME VICTIMS AND CHILDREN - 3312 HILLCREST DRIVE - WACO, TX 76708	74-1860195	501(C)(3)	-183.	0.			RETURN OF FUNDS

MADISON ALEXANDER COOPER AND
 MARTHA ROANE COOPER FOUNDATION

Part III **Grants and Other Assistance to Domestic Individuals.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22.
 Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance

Part IV **Supplemental Information.** Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

PART I, LINE 2:

ALL GRANT REQUESTS ARE INVESTIGATED BEFORE BEING AWARDED. THE COOPER FOUNDATION DOES NOT DISBURSE CHECKS WHEN GRANTS ARE APPROVED. THE FOUNDATION'S NORMAL PROCEDURE IS TO REIMBURSE ACTUAL EXPENDITURES AFTER THEY ARE INCURRED. THE FOUNDATION WORKS HARD TO HAVE A FAST TURN AROUND WHEN REIMBURSING A CHARITY. ALWAYS, THE FOUNDATION REQUIRES DOCUMENTATION OF ALL EXPENSES COVERED BY GRANTS. SUCH DOCUMENTATION MAY BE IN THE FORM OF INVOICES, TIME SHEETS, CONTRACTORS' DRAWS, OR OTHER RECEIPTS. GRANTS ARE NOT ONLY TRACKED IN TERMS OF EXPENDITURES, BUT GRANTEES ARE REQUIRED TO

Part IV Supplemental Information

SUBMIT BRIEF NARRATIVE REPORTS. BECAUSE ALL GRANTS ARE LOCAL, FREQUENTLY FOUNDATION STAFF OR TRUSTEES VISIT NONPROFITS AND SEE THE FRUITS OF COOPER'S AWARDS.

PART II, LINE 1, COLUMN (H):

NAME OF ORGANIZATION OR GOVERNMENT: HEART OF TEXAS REGION MHMR CENTER

(H) PURPOSE OF GRANT OR ASSISTANCE: THE PROVISION OF IMMEDIATE SERVICES FOR INDIVIDUALS UPON DISCHARGE FROM INCARCERATION TO ASSIST IN REINTEGRATION INTO THE COMMUNITY.

NAME OF ORGANIZATION OR GOVERNMENT: THE METHODIST CHILDREN'S HOME

(H) PURPOSE OF GRANT OR ASSISTANCE: CONSTRUCTION OF A PORCH AND ENTRANCE TO NEW HOME ON CAMPUS; CONVERTED TO GENERAL OPERATING GRANT DUE TO COVID-19.

NAME OF ORGANIZATION OR GOVERNMENT: UNITED WAY OF MCLENNAN COUNTY

(H) PURPOSE OF GRANT OR ASSISTANCE: YEAR TWO OF STAFFING SUPPORT AND CONVERSION OF THE GRANT-MAKING TECHNOLOGY SYSTEM; CONVERTED TO GENERAL OPERATING GRANT DUE TO COVID-19

NAME OF ORGANIZATION OR GOVERNMENT: WACO HABITAT FOR HUMANITY

(H) PURPOSE OF GRANT OR ASSISTANCE: PURCHASE AND PREPARATION OF EIGHT LOTS TO BUILD HOMES; REMAINING BALANCE CONVERTED TO GENERAL OPERATING GRANT DUE TO COVID-19.

SCHEDULE L
(Form 990 or 990-EZ)

Transactions With Interested Persons

OMB No. 1545-0047

2019

Open To Public Inspection

Department of the Treasury
Internal Revenue Service

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.**

▶ **Attach to Form 990 or Form 990-EZ.**

▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

Name of the organization **MADISON ALEXANDER COOPER AND
MARTHA ROANE COOPER FOUNDATION**

Employer identification number
74-1272389

Part I Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and section 501(c)(29) organizations only).

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b.

1	(a) Name of disqualified person	(b) Relationship between disqualified person and organization	(c) Description of transaction	(d) Corrected?	
				Yes	No

- 2 Enter the amount of tax incurred by the organization managers or disqualified persons during the year under section 4958 ▶ \$ _____
- 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization ▶ \$ _____

Part II Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22.

(a) Name of interested person	(b) Relationship with organization	(c) Purpose of loan	(d) Loan to or from the organization?		(e) Original principal amount	(f) Balance due	(g) In default?		(h) Approved by board or committee?		(i) Written agreement?	
			To	From			Yes	No	Yes	No	Yes	No
Total							▶	\$				

Part III Grants or Assistance Benefiting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
DAVID LACY	DAVID LACY IS A MEM	0.	MR. LACY IS		X
FELICIA GOODMAN	FELICIA GOODMAN IS	0.	FELICIA GOO		X
BILL NESBITT	BILL NESBITT IS A M	0.	BILL NESBIT		X

Part V Supplemental Information.

Provide additional information for responses to questions on Schedule L (see instructions).

SCH L, PART IV, BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS:

(A) NAME OF PERSON: DAVID LACY

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

DAVID LACY IS A MEMBER OF THE BOARD OF DIRECTORS OF THE FOUNDATION.

(D) DESCRIPTION OF TRANSACTION: MR. LACY IS PRESIDENT OF COMMUNITY BANK,

WHICH HOLDS THE FOUNDATION'S CHECKING ACCOUNT. THE BANK DOES NOT CHARGE A SERVICE FEE FOR THE MAINTENANCE OF THE FOUNDATION'S CHECKING ACCOUNT.

THE FEES PAID TO COMMUNITY BANK WERE WELL BELOW THE THRESHOLD FOR REPORTING ON SCHEDULE L.

(A) NAME OF PERSON: FELICIA GOODMAN

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

FELICIA GOODMAN IS THE EXECUTIVE DIRECTOR OF THE FOUNDATION.

(D) DESCRIPTION OF TRANSACTION: FELICIA GOODMAN IS RELATED TO ONE OF

OWNERS OF AND IS A MINOR SHAREHOLDER OF INSURORS OF TEXAS, FROM WHICH THE ORGANIZATION PURCHASED INSURANCE. THE CHARGE FOR INSURANCE IS WELL BELOW THE THRESHOLD FOR REPORTING.

(A) NAME OF PERSON: BILL NESBITT

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions).

BILL NESBITT IS A MEMBER OF THE BOARD OF DIRECTORS OF THE FOUNDATION.

(D) DESCRIPTION OF TRANSACTION: BILL NESBITT IS THE CHAIRMAN OF THE
BOARD AND CEO OF CENTRABANK CORPORATION. FELICIA GOODMAN IS A
SHAREHOLDER.

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2019

Open to Public
Inspection

Name of the organization

MADISON ALEXANDER COOPER AND
MARTHA ROANE COOPER FOUNDATION

Employer identification number
74-1272389

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

STAFFING 12. REPLACEMENT OF ROOF 13. YEAR 3 OF THE RACE EQUITY

INITIATIVE 14. REPLACEMENT OF TECHNOLOGY

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:

ANOTHER IMPORTANT FOCUS AREA FOR THE FOUNDATION IS HEALTH. DURING THE

FISCAL YEAR, THE FOUNDATION MADE A GRANT TO HELP WITH THE FUNDING FOR

LOW-COST HEALTH CARE SERVICES TO UNINSURED AND LOW-INCOME PATIENTS

EXPENSES \$ 321,073. INCLUDING GRANTS OF \$ 282,908. REVENUE \$ 0.

FORM 990, PART VI, SECTION A, LINE 2:

TRUSTEES OF THE COOPER FOUNDATION ARE COMMUNITY LEADERS, MANY OF WHOM ARE
ACTIVE IN CIVIC AFFAIRS AND SERVE ON A VARIETY OF NONPROFIT AND BUSINESS
BOARDS.

--DAVID LACY SERVES ON THE BOARD OF THE WACO FAMILY PRACTICE FOUNDATION.

ROLAND GOERTZ WAS THE FOUNDATION'S CEO.

--SHARON SHIELDS SERVES AS BOARD MEMBER OF THE NONPROFIT FAMILY HEALTH

CENTER. ROLAND GOERTZ WAS THE CENTER'S CEO.

--VIRGINIA DUPUY AND ROLAND GOERTZ SERVE AS BOARD MEMBERS OF GREATER WACO

COLLABORATIVE IMPACT INITIATIVE, ALSO KNOWN AS PROSPER WACO.

--MIKE MORRISON IS A BOARD MEMBER OF COMMUNITY BANK AND TRUST. DAVID LACY

IS THE CEO.

--WILLIAM NESBITT IS THE CEO OF CENTRABANC AND A DIRECTOR OF INSURORS

INDEMNITY. FELICIA GOODMAN AND HER FAMILY OWN A 14% INTEREST IN CENTRABANC

AND OWN INSURORS INDEMNITY.

Name of the organization	MADISON ALEXANDER COOPER AND MARTHA ROANE COOPER FOUNDATION	Employer identification number	74-1272389
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FORM 990, PART VI, SECTION B, LINE 11B:

BOARD MEMBERS ARE GIVEN A COPY OF THE RETURN FOR REVIEW BEFORE FILING, IF THERE IS TIME BEFORE THE FILING DEADLINE; OTHERWISE, THE RETURN IS PROVIDED IMMEDIATELY AFTER FILING. ANY TRUSTEE COMMENTS ARE CONSIDERED IN DECIDING WHETHER CHANGES SHOULD BE MADE TO THE 990. EACH MEMBER IS GIVEN A FINAL VERSION OF THE DOCUMENT.

FORM 990, PART VI, SECTION B, LINE 12C:

IN ADDITION TO REGULARLY MAKING CLEAR ANY RELATIONSHIPS THAT MIGHT POSE A CONFLICT, AT EVERY MEETING WHERE A CONFLICT MIGHT ARISE, THE RELEVANT TRUSTEE DECLARES THE CONFLICT AND REFRAINS FROM VOTING ON THE MATTER. THE MINUTES DOCUMENT THE CONFLICT AND THE VOTE. WHILE THE STAFF DOES NOT VOTE, POTENTIAL CONFLICTS ARE DECLARED. ALSO, ON AN ANNUAL BASIS, EACH TRUSTEE COMPLETES A FORM THAT DOCUMENTS RELATIONSHIPS BETWEEN BOARD MEMBERS.

FORM 990, PART VI, SECTION B, LINE 15:

A PERFORMANCE REVIEW COMMITTEE COMPOSED OF TRUSTEES OF THE FOUNDATION EVALUATES THE EXECUTIVE DIRECTOR, ALONG WITH INPUT FROM THE ENTIRE BOARD. IN ADDITION, THE COMMITTEE STUDIES COMPARABILITY INFORMATION SUCH AS THE COUNCIL ON FOUNDATIONS' ANNUAL GRANTMAKERS' SALARY AND BENEFITS REPORT PRIOR TO SUBMITTING A RECOMMENDATION FOR COMPENSATION TO THE FULL BOARD. THE TRUSTEES DECIDE THE COMPENSATION DURING AN EXECUTIVE SESSION OF THE BOARD AND THE DECISION IS RECORDED IN THE MINUTES.

FORM 990, PART VI, SECTION C, LINE 19:

AVAILABLE UPON REQUEST.

Name of the organization	MADISON ALEXANDER COOPER AND MARTHA ROANE COOPER FOUNDATION	Employer identification number	74-1272389
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PART XI, QUESTION 2C-AUDIT COMMITTEE RESPONSIBILITY

THE AUDIT COMMITTEE RECOMMENDS THE ENGAGEMENT OF THE AUDITORS TO THE ENTIRE BOARD. THE ENGAGEMENT IS AN AGENDA ITEM FOR A REGULAR MEETING OF THE TRUSTEES, WHO VOTE ON THE RECOMMENDATION. THE AUDIT COMMITTEE IS AVAILABLE THROUGHOUT THE FIELD AND OFFICE WORK AND MEETS WITH THE AUDITOR AT THE CONCLUSION OF THE AUDIT. EACH MEMBER OF THE BOARD RECEIVES A COPY OF THE AUDIT PRIOR TO THE BOARD MEETING IN WHICH THE AUDIT COMMITTEE PROVIDES ITS REPORT AND THE TRUSTEES FORMALLY VOTE TO ACCEPT OR REJECT THE AUDIT REPORT.

SCH. A, PART I, LINE 12(A), PART IV, SEC A, LINE 1 & SEC B, LINE 2

THE SUPPORTED ORGANIZATIONS CONSIST OF 5 CLASSES OF BENEFICIARY ORGANIZATIONS, WHICH ARE LISTED IN THE FOUNDATION'S ORGANIZING DOCUMENTS. EACH NAMED ORGANIZATION HAS BEEN NOTIFIED OF THE FOUNDATION'S SUPPORT AND THESE ORGANIZATIONS SELECT THE MAJORITY OF THE BOARD OF DIRECTORS OF THE FOUNDATION. ALL OF THE ORGANIZATIONS SUPPORTED WERE ORGANIZED IN THE U.S. THE CLASSES ARE AS FOLLOWS:

CLASS I - SCHOOLS, SCHOOL DISTRICTS, AND ORGANIZATIONS OF HIGHER EDUCATION. THE REASON FOR PUBLIC CHARITY STATUS ON PAGE ONE OF SCHEDULE A FOR THESE ORGANIZATIONS IS NUMBER 2, A SCHOOL. GRANTS, NET OF ANY RETURNED GRANTS, TOTALING \$84,895 WERE GIVEN TO ORGANIZATIONS IN THIS CLASS FOR THE YEAR ENDED MARCH 31, 2020.

CLASS II - CITY AND COUNTY GOVERNMENTS WITHIN MCLENNAN COUNTY, TX. THE REASON FOR PUBLIC CHARITY STATUS ON PAGE ONE OF SCHEDULE A FOR THESE ORGANIZATIONS IS NUMBER 6, A FEDERAL, STATE, OR LOCAL GOVERNMENT OR

Name of the organization	MADISON ALEXANDER COOPER AND MARTHA ROANE COOPER FOUNDATION	Employer identification number	74-1272389
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GOVERNMENTAL UNIT. GRANTS, NET OF ANY RETURNED GRANTS, TOTALING \$125,000 WERE GIVEN TO ORGANIZATIONS IN THIS CLASS FOR THE YEAR ENDED MARCH 31, 2020.

CLASS III - UNITED FUND OF WACO AND ITS MEMBER AGENCIES. THE REASON FOR PUBLIC CHARITY STATUS ON PAGE ONE OF SCHEDULE A FOR THIS ORGANIZATION AND ITS MEMBER AGENCIES ARE NUMBER 7, 509(A)(1) ORGANIZATIONS, OR NUMBER 9, 509(A)(2) ORGANIZATIONS. GRANTS, NET OF ANY RETURNED GRANTS, TOTALING \$376,005 WERE GIVEN TO ORGANIZATIONS IN THIS CLASS FOR THE YEAR ENDED MARCH 31, 2020.

CLASS IV - HOSPITALS, MEDICAL RESEARCH FACILITIES, HEALTH CARE ORGANIZATIONS & HEALTH CARE TRAINING ORGANIZATIONS. THE REASON FOR PUBLIC CHARITY STATUS ON PAGE ONE OF SCHEDULE A FOR THESE ORGANIZATIONS IS NUMBER 3, A HOSPITAL OR COOPERATIVE HOSPITAL SERVICE ORGANIZATION, OR 4, A MEDICAL RESEARCH ORGANIZATION OPERATED IN CONNECTION WITH A HOSPITAL. GRANTS, NET OF ANY RETURNED GRANTS, TOTALING \$68,168 WERE GIVEN TO ORGANIZATIONS IN THIS CLASS FOR THE YEAR ENDED MARCH 31, 2020.

CLASS V - OTHER 509(1)(1) AND 509(A)(2) PUBLIC CHARITIES. THE REASON FOR PUBLIC CHARITY STATUS ON PAGE ONE OF SCHEDULE A IS NUMBER 7 OR NUMBER 9 FOR THESE ORGANIZATIONS. GRANTS, NET OF ANY RETURNED GRANTS, TOTALING \$755,462 WERE GIVEN TO ORGANIZATIONS IN THIS CLASS FOR THE YEAR ENDED MARCH 31, 2020.

SCHEDULE R, PART II, RELATED TAX EXEMPT ORGANIZATIONS

Name of the organization MADISON ALEXANDER COOPER AND MARTHA ROANE COOPER FOUNDATION	Employer identification number 74-1272389
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THE TRUST INDENTURE CREATING THE MADISON A. COOPER AND MARTHA ROANE COOPER FOUNDATION NAMES EIGHT BENEFITED ORGANIZATIONS TO WHICH ARE GIVEN THE POWER TO SELECT A MAJORITY OF THE BOARD OF THE FOUNDATION. EACH OF THE EIGHT LISTED ORGANIZATIONS IS TO CONTINUE TO BE A BENEFITED ORGANIZATION ONLY IF THE CONTROL OF THE ORGANIZATION REMAINS IN THE WACO AREA. DUE TO MERGERS WITH HOSPITALS WHICH WERE NOT LOCALLY CONTROLLED, BOTH HILLCREST HOSPITAL AND PROVIDENCE HOSPITAL ARE NO LONGER BENEFITED ORGANIZATIONS. THE HEART OF TEXAS NONPROFIT FAMILY HEALTH CENTER WAS ADDED AS A BENEFITED ORGANIZATION IN FYE 2014 AND IS LISTED ALONG WITH THE OTHER REMAINING BENEFITED ORGANIZATIONS ON SCHEDULE R, PART II-RELATED ORGANIZATIONS. THE TRUST INDENTURE FURTHER STATES THAT FIVE CLASSES OF BENEFITED ORGANIZATIONS ARE ELIGIBLE TO RECEIVE GRANTS FROM THE INCOME OF THE FOUNDATION. A DESCRIPTION OF EACH OF THE FIVE CLASSES IS INCLUDED ABOVE IN REFERENCE TO SCHEDULE A. THE SEVEN NAMED BENEFITED ORGANIZATIONS, WHICH HAVE THE RIGHT TO ELECT THE MAJORITY OF THE FOUNDATION'S BOARD, ARE MEMBERS OF ONE OR MORE OF THE CLASSES OF BENEFICIARY ORGANIZATIONS ELIGIBLE TO RECEIVE GRANTS FROM THE INCOME OF THE FOUNDATION.

**SCHEDULE R
(Form 990)**

Department of the Treasury
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019

**Open to Public
Inspection**

Name of the organization **MADISON ALEXANDER COOPER AND
MARTHA ROANE COOPER FOUNDATION** Employer identification number
74-1272389

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
WACO INDEPENDENT SCHOOL DISTRICT - SEE STATEMENT - 74-6002532, P.O. BOX 27, WACO, TX 76703	EDUCATION	TEXAS	115				X
MCLENNAN COMMUNITY COLLEGE - SEE STATEMENT - 74-1541260, 1400 COLLEGE DRIVE, WACO, TX 76708	EDUCATION	TEXAS	115				X
UNITED FUND OF WACO- SEE STATEMENT - 74-1189027, 1516 AUSTIN AVE, SUITE 2, WACO, TX 76701	CHARITABLE- GRANTS FUNDS FOR AIDING THE POOR, FOR EDUCATION, FOR HEALTH	TEXAS	501(C)(3)	7			X
HEART OF TEXAS COMMUNITY HEALTH CENTER - SEE STATEMENT - 74-2867580, 1600 PROVIDENCE DRIVE, WACO, TX 76707	MEDICAL FACILITY	TEXAS	501(C)(3)	7			X

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2019

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

	Yes	No
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity		X
b Gift, grant, or capital contribution to related organization(s)	X	
c Gift, grant, or capital contribution from related organization(s)		X
d Loans or loan guarantees to or for related organization(s)		X
e Loans or loan guarantees by related organization(s)		X
f Dividends from related organization(s)		X
g Sale of assets to related organization(s)		X
h Purchase of assets from related organization(s)		X
i Exchange of assets with related organization(s)		X
j Lease of facilities, equipment, or other assets to related organization(s)		X
k Lease of facilities, equipment, or other assets from related organization(s)		X
l Performance of services or membership or fundraising solicitations for related organization(s)		X
m Performance of services or membership or fundraising solicitations by related organization(s)		X
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)		X
o Sharing of paid employees with related organization(s)		X
p Reimbursement paid to related organization(s) for expenses		X
q Reimbursement paid by related organization(s) for expenses		X
r Other transfer of cash or property to related organization(s)		X
s Other transfer of cash or property from related organization(s)		X

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1) BAYLOR UNIVERSITY	B	0 . AMOUNT GRANTED	
(2)			
(3)			
(4)			
(5)			
(6)			

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.

Lined area for supplemental information.

2019 DEPRECIATION AND AMORTIZATION REPORT

RENTAL REAL ESTATE

RENT 1

Asset No.	Description	Date Acquired	Method	Life	Conv	Line No.	Unadjusted Cost Or Basis	Bus % Excl	Section 179 Expense	* Reduction In Basis	Basis For Depreciation	Beginning Accumulated Depreciation	Current Sec 179 Expense	Current Year Deduction	Ending Accumulated Depreciation
17	FARM BLDG & IMPROVEMENTS	VARIOUS	VAR	.000		HY16	46,159.				46,159.	46,159.		0.	46,159.
18	FARM LAND	VARIOUS	L				25,000.				25,000.			0.	
	* TOTAL 990 RENTAL DEPR						71,159.				71,159.	46,159.		0.	46,159.

Application for Automatic Extension of Time To File an Exempt Organization Return

Department of the Treasury
Internal Revenue Service

▶ **File a separate application for each return.**
▶ **Go to www.irs.gov/Form8868 for the latest information.**

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.

Automatic 6-Month Extension of Time. Only submit original (no copies needed).

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

Type or print	Name of exempt organization or other filer, see instructions. MADISON ALEXANDER COOPER AND MARTHA ROANE COOPER FOUNDATION	Taxpayer identification number (TIN) 74-1272389
File by the due date for filing your return. See instructions.	Number, street, and room or suite no. If a P.O. box, see instructions. 1801 AUSTIN AVE.	
	City, town or post office, state, and ZIP code. For a foreign address, see instructions. WACO, TX 76701	

Enter the Return Code for the return that this application is for (file a separate application for each return) 0 | 1

Application Is For	Return Code	Application Is For	Return Code
Form 990 or Form 990-EZ	01	Form 990-T (corporation)	07
Form 990-BL	02	Form 1041-A	08
Form 4720 (individual)	03	Form 4720 (other than individual)	09
Form 990-PF	04	Form 5227	10
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 6069	11
Form 990-T (trust other than above)	06	Form 8870	12

THE ORGANIZATION

- The books are in the care of ▶ **1801 AUSTIN AVE. - WACO, TX 76701**
Telephone No. ▶ **254-754-0315** Fax No. ▶ _____
- If the organization does not have an office or place of business in the United States, check this box
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) _____. If this is for the whole group, check this box . If it is for part of the group, check this box and attach a list with the names and TINs of all members the extension is for.

1 I request an automatic 6-month extension of time until **FEBRUARY 16, 2021**, to file the exempt organization return for the organization named above. The extension is for the organization's return for:
 ▶ calendar year _____ or
 ▶ tax year beginning **APR 1, 2019**, and ending **MAR 31, 2020**.

2 If the tax year entered in line 1 is for less than 12 months, check reason: Initial return Final return
 Change in accounting period

3a If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.	3a	\$	0.
b If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit.	3b	\$	0.
c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.	3c	\$	0.

Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.